# Appendix 1

# **Buckinghamshire Council Draft Revenue Budget**

2022/23 - 2024/25

# Contents

## **Overall Revenue Budget**

Revenue Budget Summary Revenue Budget Subjective Analysis Changes to Net Cost of Services

## PORTFOLIO BUDGET DETAIL

Climate Change & Environment Communities Culture & Leisure Education & Children's Services Health & Wellbeing Housing & Homelessness & Regulatory Services Leader Planning & Regeneration Transport Corporate

## Overall Revenue Budget Budget by Portfolio

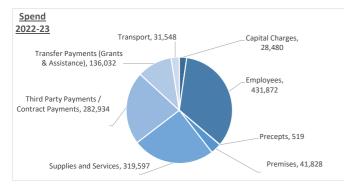
0 /			2021-22			2022-23		2023-24	2024-25
		Income	Expenses	Net	Income	Expenses	Net	Net	Net
		£000	£000	£000	£00C	£000	£000	£000	£000
Costs by Portfolio	•								
	Climate Change & Environment	(8 <i>,</i> 085)	37,275	29,190	(9,870)	38,482	28,611	28,381	28,524
	Communities	(1,040)	11,461	10,421	(1,040)	9,652	8,612	8,457	8,457
	Culture & Leisure	(4,719)	11,462	6,743	(6,232)	11,260	5,028	4,789	3,995
	Education & Children's Services	(533 <i>,</i> 951)	620,057	86,106	(571,750)	660,368	88,618	89,174	89,641
	Finance, Resources, Property & Assets	(119,531)	171,779	52,248	(112,169)	163,865	51,696	48,653	41,267
	Health & Wellbeing	(72,182)	228,590	156,408	(73,999)	238,420	164,421	171,740	179,343
	Housing & Homelessness & Regulatory Services	(8,290)	15,238	6,948	(8,720)	15,651	6,931	6,651	6,217
	Leader	(607)	8,841	8,234	(607)	8,431	7,824	7,489	7,472
	Planning & Regeneration	(9 <i>,</i> 258)	14,944	5,685	(9,258)	15,262	6,003	5,933	5,603
	Transport	(14,409)	69,127	54,718	(15,753)	71,376	55,623	56,372	58,512
		(772,071)	1,188,774	416,703	(809,398)	1,232,766	423,368	427,639	429,031
Corporate Items	Corporate			38,568			44,263	51,232	60,636
	Earmarked Reserves			913			(6,223)	(2,443)	(615)
	General Reserves			(2,138)			-	(1,362)	-
				37,344			38,040	47,427	60,021
Net Operating Exp	penditure		-	454,047			461,408	475,066	489,052
Net Operating Exp			-	434,047			401,400	475,000	405,052
Funded by	Business Rates			(56,836)			(58,195)	(59,184)	(60,309)
-	Impact of Funding Reform			-			-	1,000	5,340
	Council Tax Surplus			-			-	-	-
	New Homes Bonus			(7,645)			(5,844)	(2,500)	(2,500)
	Unringfenced Grants			(30,890)			(20,013)	(19,703)	(19,396)
Net Expenditure b	pefore Council tax		ī	358,677			377,356	394,679	412,187
				,,					,;
Council Tax			1	(358,677)			(377,356)	(394,679)	(412,188)
			-				, ,		, , , , , , , , , , , , , , , , , , , ,

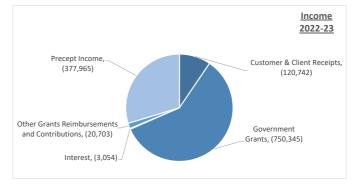
#### Revenue Budget Subjective Analysis 2022/23

		<b>C</b> lauste			Education 0	Finance,		Housing &				
		Climate			Education &	Resources,		Homelessness				
		Change &		Culture &	Children's	Property &		& Regulatory		Planning &		
		Environment	Communities	Leisure	Services	Assets	Wellbeing			Regeneration	Transport	Grand Total
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Income	Customer & Client Receipts	(9,679)	(349)	(5,896)	(9,407)	(28,831)	(34,964)	(7,260)	(135)	(9,218)	(15,003)	(120,742)
	Government Grants	(63)		(10)	(558,385)	(79,953)	(28,257)	(1,376)		(40)	(465)	(668,547)
	Other Grants Reimbursements and Contributions	(129)	(691)	(326)	(3,957)	(3,384)	(10,778)	(84)	(472)		(286)	(20,107)
Income Total		(9,870)	(1,040)	(6,232)	(571,750)	(112,169)	(73,999)	(8,720)	(607)	(9,258)	(15,753)	(809,398)
Expense	Employees	12,711	3,799	5,027	274,490	60,582	27,296	9,322	7,082	13,532	8,209	422,050
	Premises	4,823	982	825	19,294	10,812	115	1,040	61	3	3,874	41,828
	Transport	608	21	123	1,177	283	2,773	41	26	58	26,438	31,548
	Supplies and Services	6,850	3,664	4,522	253,464	14,156	24,731	4,146	1,260	1,665	4,462	318,920
	Transfer Payments (Grants & Assistance)	112	1,102	752	32,750	77,830	21,743	149			1,594	136,032
	Capital Charges				821							821
	Third Party Payments / Contract Payments	13,377	84	11	78,371	203	161,763	953	1	3	26,800	281,568
Expense Total		38,482	9,652	11,260	660,368	163,865	238,420	15,651	8,431	15,262	71,376	1,232,766
Grand Total		28,611	8,612	5,028	88,618	51,696	164,421	6,931	7,824	6,003	55,623	423,368

#### Changes to Net Cost of Services 2022/23

		Climate Change &		Culture &	Education & Children's	Finance, Resources, Property &	Health &	Housing & Homelessness & Regulatory		Planning &		
		Environment	Communities	Leisure	Services	Assets	Wellbeing	Services	Leader	Regeneration	Transport	Grand Total
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Change	Change in Income	(1,820)		(1,411)	(50)	(1,719)	(100)	(390)	-	-	(1,344)	(6,834)
	Growth	2,503	135	30	3,425	2,091	11,793	378	53	318	8,266	28,991
	Savings	(1,096)	(1,900)	(223)	(663)	(802)	(3,158)	(5)	(595)	-	(3,915)	(12,357)
	Special Items	(253)	(122)	(111)	(200)	(123)	68		132		(2,102)	(2,711)
	Change in Grant funded expenditure	150			36,336	(8,549)	1,128	36				29,100
	Change in Grant Income	(63)			(36,336)	8,549	(1,717)	(36)				(29,602)
Grand Total		(579)	(1,887)	(1,715)	2,512	(552)	8,014	(17)	(410)	318	905	6,587





# PORTFOLIO BUDGET DETAIL

#### **Climate Change & Environment**

			2021-22			2022-23		2023-24	2024-25
					Income	Expense	Net	Net	Net
		Income £000	Expense £000	Net Budget	£000	£000	Budget	Budget	Budget
Environment	Energy & Resources	(260)	650	390	(260)	653	393	393	393
	Natural Environment	(132)	1,637	1,505	(195)	1,718	1,523	1,076	876
<b>Environment Total</b>		(392)	2,287	1,895	(455)	2,371	1,916	1,469	1,269
Street Cleaning	Street Cleaning	(380)	2,591	2,211	(380)	3,230	2,851	2,843	2,843
Street Cleaning Tota	al	(380)	2,591	2,211	(380)	3,230	2,851	2,843	2,843
Waste	Waste	(7,313)	32,398	25,084	(9,036)	32,881	23,845	24,069	24,412
Waste Total		(7,313)	32,398	25,084	(9,036)	32,881	23,845	24,069	24,412
Grand Total		(8,085)	37,275	29,190	(9,870)	38,482	28,611	28,381	28,524

Change Turne	2022-23	2023-24	2024-25
Change Type	£000	£000	£000
Change in Income	(1,820)	(2,070)	(2,170)
Change in Grant Income	(63)	(84)	(188)
Change in Grant funded expenditure	150	200	450
Growth	2,503	2,990	3,507
Savings	(1,096)	(1,117)	(1,291)
Special Items	(253)	(729)	(975)
Grand Total	(579)	(810)	(667)



#### **Communities**

			2021-22			2022-23		2023-24	2024-25
					Income	Expense	Net	Net	Net
		Income £000	Expense £000	Net Budget	£000	£000	Budget	Budget	Budget
Community Boards	Community Boards		3,868	3,868		1,968	1,968	1,968	1,968
Community Boards Total			3,868	3,868		1,968	1,968	1,968	1,968
Emergency Planning	Emergency Planning	-	295	295	-	297	297	297	297
Emergency Planning Total		-	295	295	-	297	297	297	297
Localities & Strategic Partnerships	Community Grants (VCS)	(67)	1,329	1,262	(67)	1,329	1,262	1,262	1,262
0 1	Community Safety	(624)	2,542	1,919	(624)		2,033	2,028	2,028
	Community Support (Local Emergency Support)		236	236		237	237	237	237
	Localities & Strategic Partnerships (General)	(0)	1,871	1,871	(0)	1,756	1,756	1,606	1,606
Localities & Strategic Partnerships	Total	(691)	5,978	5,287	(691)	5,978	5,287	5,132	5,132
Special Expenses	Special Expenses	(349)	1,319	970	(349)	1,409	1,060	1,060	1,060
Special Expenses Total	· · ·	(349)	1,319	970	(349)	1,409	1,060	1,060	1,060
Grand Total		(1,040)	11,461	10,421	(1,040)	9,652	8,612	8,457	8,457

Change Type	2022-23 £000	2023-24 £000	2024-25 £000
Growth	135	130	130
Savings	-1,900	-2,050	-2,050
Special Items	(122)	(122)	(122)
Grand Total	(1,887)	(2,042)	(2,042)



#### Culture & Leisure

			2021-22			2022-23		2023-24	2024-25
					Income	Expense	Net	Net	Net
		Income £000	Expense £000	Net Budget	£000	£000	Budget	Budget	Budget
Culture & Leisure	Arts & Culture	(303)	1,588	1,286	(303)	1,543	1,240	1,179	1,105
	Country Parks, Parks & Play Areas	(1,368)	1,345	(23)	(1,503)	1,351	(152)	220	153
	Leisure Centres	(2,474)	3,446	972	(3,772)	3,448	(323)	(789)	(1,359)
	Libraries	(575)	4,517	3,942	(655)	4,352	3,698	3,623	3,548
	Museums & Heritage		566	566		565	565	556	547
Culture & Leisure Total		(4,719)	11,462	6,743	(6,232)	11,260	5,028	4,789	3,995
Grand Total		(4,719)	11,462	6,743	(6,232)	11,260	5,028	4,789	3,995

Change Type	2022-23 £000	2023-24 £000	2024-25 £000
Change in Income	(1,411)	(1,880)	(2,449)
Growth	30	80	80
Savings	(223)	(368)	(593)
Special Items	(111)	214	214
Grand Total	(1,715)	(1,954)	(2,748)



#### **Education & Children's Services**

			2021-22			2022-23		2023-24	2024-25
					Incom	Expense	Net	Net	Net
		Income £000	Expense £000	Net Budget	e £000	£000	Budget	Budget	Budget
Children's Social Care	Children in Care	(1,375)	47,735	46,360	(1,375)	49,097	47,722	48,594	49,816
	Children with Disabilities		6,358	6,358		6,368	6,368	6,368	6,368
	Quality, Standards & Performance		3,265	3,265		4,416	4,416	3,980	3,011
	Safeguarding	-	10,717	10,717	(1,413)	12,019	10,606	10,776	10,776
	Social Care central costs	(1,220)	6,322	5,102	(1,220)	6,342	5,122	5,122	5,122
Children's Social Care Total		(2,595)	74,397	71,802	(4,008)	78,242	74,233	74,839	75,092
Education	Early Help		6,731	6,731		6,769	6,769	6,769	6,769
	Education & Learning	(5,030)	6,696	1,667	(6,224)	7,894	1,670	1,620	1,833
	Special Educational Needs & Disabilities	(126)	6,033	5,907	(126)	6,072	5,946	5,946	5,946
Education Total		(5,155)	19,460	14,304	(6,350)	20,735	14,385	14,335	14,548
Education - Dedicated Schools Grant	Central block	(239)	6,147	5,908	(239)	5,534	5,295	5,295	5,295
	Funding Block	(513,019)	196,954 📕	(316,065)	(548,210)	196,954	(351,256)	(351,256)	(351,256)
	High Needs Block	(1,153)	92,428	91,275	(1,153)	105,164	104,011	104,011	104,011
	Schools Block	(11,789)	197,664 📕	185,875	(11,789)	221,224	209,435	209,435	209,435
	Early Years Block		33,007	33,007		32,515	32,515	32,515	32,515
<b>Education - Dedicated Schools Gran</b>	t Total	(526,200)	526,200	-	(561,391)	561,391	-	-	-
Grand Total		(533,951)	620,057	86,106	(571,750)	660,368	88,618	89,174	89,641

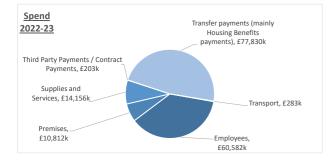
Channes Truns	2022-23	2023-24	2024-25
Change Type	£000	£000	£000
Change in Income	(50)	(100)	(100)
Change in Grant Income	(36,336)	(36,336)	(36,336)
Change in Grant funded expenditure	36,336	36,336	36,336
Growth	3,425	5,071	6,101
Savings	(663)	(1,903)	(2,467)
Special Items	(200)	-	-
Grand Total	2,512	3,068	3,534

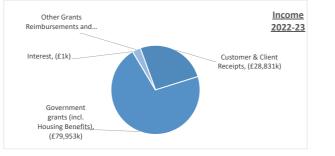


#### Finance, Resources, Property & Assets

			2021-22			2022-23		2023-24	2024-25
					Incom	Expens	Budge	Net	Net
		Income £000	Expense £000	Net Budget	e £000	e £000	t	Budget	Budget
Business Operations	Business Operations	(312)	6,873 I	6,561	(347)	6,923	6,576	6,576	6,576
	Customer Services	(8)	4,422	4,414	(8)	4,434	4,426	4,426	4,426
	Business Development	(65)	548	483	(65)	551	486	486	486
Business Operations Total	· · · · · · · · · · · · · · · · · · ·	(385)	11,843	11,458	(420)	11,908	11,489	11,489	11,489
<u>.</u>									
Finance & Revenues	Finance	(3,410)	14,589	11,180	(3,410)	14,619	11,209	11,209	11,209
	Revenues & Benefits	(91,785)	92,638	852	(83,236)	84,144	908	908	674
Finance & Revenues Total		(95,195)	107,227	12,032	(86,646)	98,764	12,118	12,118	11,884
				· · · · ·					
Human Resources & Organisational Development	Human Resources & Organisational Development	(395)	5,076	4,681	(395)	5,011	4,617	4,617	4,577
Human Resources & Organisational Developmen		(395)	5,076	4,681	(395)	5,011	4,617	4,617	4,577
ICT	ICT	(176)	12,291	12,115	(176)	12,475	12.300	12,300	12.200
ICT Total		(176)	12,291	12,115	(176)	12,475	12,300	12,300	12,200
		(=,	,		(== = )	,			
Legal & Democratic Services	Democratic Services & Elected Members	(56)	4.974	4,918	(56)	5,010	4.954	4.954	4,954
	Legal Services	(1,309)	6,760	5,451	(1,309)	7,052	5,744	5,744	5,744
Legal & Democratic Services Total	Legal Scivices	(1,365)	11,734	10,369	(1,365)	12,063	10,698	10,698	10,698
		(1)0007	11,701	10,005	(1)000/	12,000	10,050	10,050	10,050
Property & Assets	Property Maintenance & Strategic Asset Management	(10,812)	18.921	8,108	(10,843)	19,690	8.847	8.823	7.930
	Commercial Property & Agricultural Estate	(11,143)	545	(10,598)	(12,264)	545	(11,720)	(13,815)	(16,153)
Property & Assets Total	commendial roperty a rightantara Estate	(21,955)	19,465	(2,490)	(23,107)	20,235	(2,872)	(4,992)	(8,223)
Toperty & Assets Total		(21,555) =	15,405 -	(2,450)	(23,107)	20,235	(2,072)	(4,552)	(0,223)
Digital	Digital		564	564		566	566	566	566
Digital Total	Digitai		564	564		566	566	566	566
Digital lotal			J04	504		500	500	500	500
Resources	Management and Better Buckinghamshire		169	169		(599)	(599)	(1,373)	(4,971)
Resources Total			169	169		(599)	(599)	(1,373)	(4,971)
						(	(	,,	
Service Improvement	Service Improvement	(61)	3,411	3,350	(61)	3,442	3,381	3,231	3,048
Service Improvement Total		(61)	3,411	3,350	(61)	3,442	3,381	3,231	3,048
Grand Total		(119,531)	171,779	52,248	(112,169)	163,865	51,696	48,653	41,267







#### Health & Wellbeing

			2021-22			2022-23		2023-24	2024-25
					Incom	Expense	Net	Net	Net
		Income £000	Expense £000	Net Budget	e £000	£000	Budget	Budget	Budget
Adult Social Care	Adult Social Care	(50,535)	206,942	156,408	(52,352)	216,773	164,421	171,740	179,343
Adult Social Care Total		(50,535)	206,942	156,408	(52,352)	216,773	164,421	171,740	179,343
Public Health	Public Health	(21,647)	21,647	-	(21,647)	21,647	-	-	-
<b>Public Health Total</b>		(21,647)	21,647	-	(21,647)	21,647	-	-	-
Grand Total		(72,182)	228,590	156,408	(73,999)	238,420	164,421	171,740	179,343

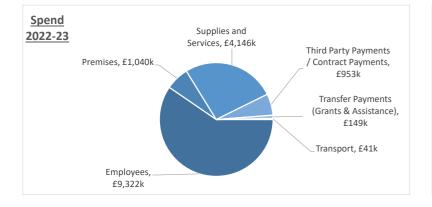
Change Turne	2022-23	2023-24	2024-25
Change Type	£000	£000	£000
Change in Income	(100)	(700)	(1,450)
Change in Grant Income	(1,717)	(1,717)	(1,717)
Change in Grant funded expenditure	1,128	1,128	1,128
Growth	11,793	21,712	31,815
Savings	(3,158)	(5,158)	(6,908)
Special Items	68	68	68
Grand Total	8,014	15,333	22,936

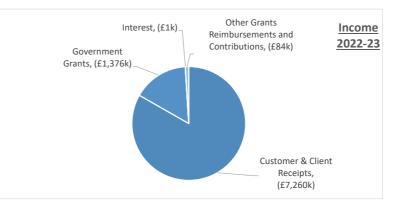


#### Housing & Homelessness & Regulatory Services

			2021-22			2022-23		2023-24	2024-25
					Income	Expense	Net	Net	Net
		Income £000	Expense £000	Net Budget	£000	£000	Budget	Budget	Budget
Housing & Homelessness	Homelessness	(1,658)	3,463	1,806	(1,843)	3,608	1,765	1,765	1,765
	Housing	(687)	2,586	1,899	(687)	2,597	1,909	1,864	1,544
Housing & Homelessness Tot	al	(2,345)	6,049	3,704	(2,531)	6,205	3,674	3,629	3,309
Regulatory Services	Coroner		854	854		987	987	987	987
	Environmental Health	(166)	2,730	2,565	(166)	2,744	2,578	2,578	2,578
	Licencing	(1,612)	1,257	(355)	(1,617)	1,264	(354)	(359)	(364)
	Registrars & Celebratory Services	(1,226)	1,373	146	(1,380)	1,379	(1)	(171)	(209)
	Trading Standards		911	911		911	911	911	911
	Cemeteries & Crematoria	(2,940)	2,133	(807)	(3,026)	2,230	(796)	(856)	(927)
<b>Regulatory Services Total</b>		(5,945)	9,258	3,313	(6,190)	9,515	3,325	3,090	2,976
Management	Management		(70)	(70)		(69)	(69)	(69)	(69)
Management Total			(70)	(70)		(69)	(69)	(69)	(69)
Grand Total		(8,290)	15,238	6,948	(8,720)	15,651	6,931	6,651	6,217

Change Type	2022-23 £000	2023-24 £000	2024-25 £000
Change in Income	(390)	(630)	(694)
Growth	378	388	393
Savings	(5)	(55)	(430)
Change in Grant funded expenditure	36	36	36
Change in Grant Income	(36)	(36)	(36)
Grand Total	(17)	(297)	(731)





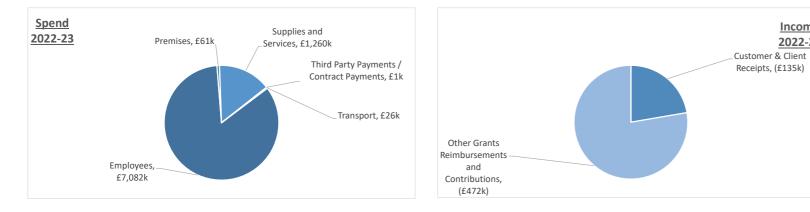
#### <u>Leader</u>

			2021-22			2022-23		2023-24	2024-25
					Income	Expense	Net	Net	Net
		Income £000	Expense £000	Net Budget	£000	£000	Budget	Budget	Budget
Chief Executives Office	Chief Executives Office		864	864		913	913	913	946
Chief Executives Office Total			864	864		913	913	913	946
Policy & Communications	Policy & Communications	(484)	4,188	3,705	(484)	4,217	3,733	3,733	3,733
Policy & Communications Total		(484)	4,188	3,705	(484)	4,217	3,733	3,733	3,733
Strategic Infrastructure	Strategic Infrastructure		201	201		207	207	207	207
Strategic Infrastructure Total	-		201	201		207	207	207	207
Economic Growth & Regeneration	Economic Growth & Regeneration	(123)	3,587	3,464	(123)	3,094	2,971	2,636	2,586
Economic Growth & Regeneratio	n Total	(123)	3,587	3,464	(123)	3,094	2,971	2,636	2,586
Grand Total		(607)	8,841	8,234	(607)	8,431	7,824	7,489	7,472

Change Type	2022-23 £000	2023-24 £000	2024-25 £000
Change in Income	-	-	-
Growth	53	53	53
Savings	(595)	(930)	(947)
Special Items	132	132	132
Grand Total	(410)	(745)	(762)

Income

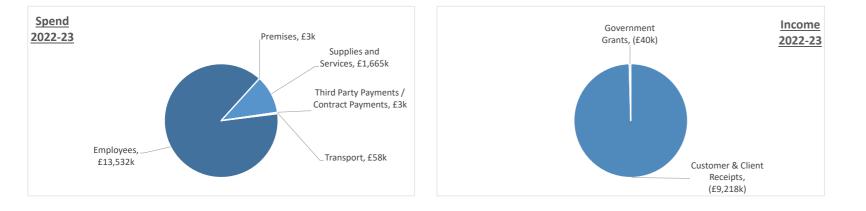
2022-23



#### Planning & Regeneration

			2021-22			2022-23		2023-24	2024-25
					Income	Expense	Net	Net	Net
		Income £000	Expense £000	Net Budget	£000	£000	Budget	Budget	Budget
Planning	Building Control	(2,165)	2,321	155	(2,165)	2,333	168	168	168
	Development Management	(6,711)	8,089	1,378	(6,711)	8,147	1,436	1,436	1,286
	Planning Enforcement	(60)	985	925	(60)	1,215	1,155	1,155	1,155
	Strategic Planning Policy & Management	(322)	3,550	3,228	(322)	3,566	3,244	3,174	2,994
Planning Total		(9,258)	14,944	5,685	(9,258)	15,262	6,003	5,933	5,603
Grand Total		(9,258)	14,944	5,685	(9,258)	15,262	6,003	5,933	5,603

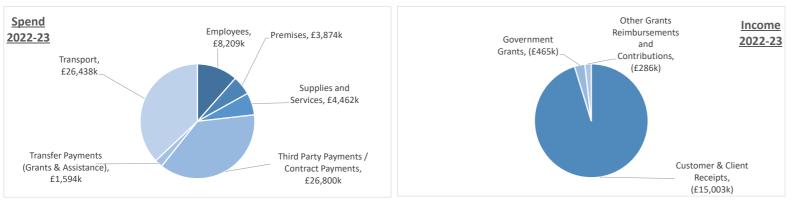
Change Type	2022-23 £000	2023-24 £000	2024-25 £000
Change in Income	-	-	(150)
Growth	318	318	318
Savings	-	(70)	(250)
Grand Total	318	248	(82)



#### **Transport**

			2021-22			2022-23		2023-24	2024-25
					Income	Expense	Net	Net	Net
		Income £000	Expense £000	Net Budget	£000	£000	Budget	Budget	Budget
Highways & Technical Services	Other Highways & Technical	401	3,201	3,602	384	3,175	3,560	3,245	3,190
	Parking Operations	(7,972)	7,671	(301)	(9,274)	7,397	(1,877)	(3,692)	(3,792)
	Rights of Way	(132)	960	828	(132)	964	832	832	832
	Transport for Bucks	(3,643)	21,472	17,829	(3,668)	21,792	18,124	19,285	20,152
Highways & Technical Services To	tal	(11,345)	33,303	21,958	(12,689)	33,328	20,639	19,670	20,382
HS2	HS2	(391)	1,089	698	(391)	1,092	701	701	701
HS2 Total		(391)	1,089	698	(391)	1,092	701	701	701
Transport Services	Transport Services	(2,265)	32,800	30,535	(2,265)	35,026	32,761	34,638	36,758
Transport Services Total		(2,265)	32,800	30,535	(2,265)	35,026	32,761	34,638	36,758
Transport Strategy	Transport Strategy	(407)	1,935	1,528	(407)	1,944	1,537	1,477	1,477
Transport Strategy Total		(407)	1,935	1,528	(407)	1,944	1,537	1,477	1,477
Communities Directorate Savings	Communities Directorate Savings		-	-		(14)	(14)	(114)	(806)
Communities Directorate Savings	Total		-	-		(14)	(14)	(114)	(806)
Grand Total		(14,409)	69,127	54,718	(15,753)	71,376	55,623	56,372	58,512

Change Type	2022-23 £000	2023-24 £000	2024-25 £000
Change in Income	(1,344)	(3,264)	(3,369)
Growth	8,266	11,640	14,849
Savings	(3,915)	(4,320)	(5,284)
Special Items	(2,102)	(2,402)	(2,402)
Grand Total	905	1,654	3,794



## **Corporate**

		2021-22	2022-23	2023-24	2024-25
		Net Budget	Net Budget	Net Budget	Net Budget
Capital Financing	Interest Payable	11,107	9,295	9,313	10,424
	MRP	10,114	11,569	12,956	13,401
	RCCR	4,521	6,263	3,707	3,692
<b>Capital Financing To</b>	tal	25,742	27,127	25,976	27,517
Corporate Costs	Contingencies				
	Adult Social Care	1,455	4,910	7,054	9,992
	Children's	2,510	1,910	2,310	2,710
	Home to School Transport contingency	2,510	1,000	1,000	1,000
	Cross Portfolio (including inflationary pressures)	8,884	4,200	4,200	4,200
	Contingencies Total	12,849	12,020	4,200 <b>14,564</b>	4,200 <b>17,902</b>
	Pay, Pensions and Redundancy	1,888	5,455	10,274	14,170
	Corporate Items	1,484	2,267	2,543	2,714
Corporate Costs Tot	•	16,221	19,742	27,381	34,786
•			-		-
Reserves	Earmarked Reserves	913	(6,223)	(2,443)	(615
	General Reserves	(2,138)	-	(1,362)	-
Reserves Total		(1,224)	(6,223)	(3,805)	(615
Treasury Manageme	nt Interest Receivable	(4,100)	(3,399)	(2,918)	(2,460
,	Treasury Management	705	793	793	793
Treasury Manageme		(3,395)	(2,606)	(2,125)	(1,667
Grand Total		37,344	38,040	47,427	60,021